## Self-Regulation Strategy for the Off-Road Sector in South Africa

## 5 Year Budget

y/e March 2008 2009 2010 2011 2012 2013	2014
<u>Inflation</u>	
Estimated inflation 6% 6% 6% 6% 6% 6% 6% 6% 6% 100 106 112 119 126 134	6% 142
Phased Development         0         1         2         3         4         5           y/e March         2008         2009         2010         2011         2012         2013	6 2014
Trails and Tracks	
Registration of existing trails and tracks         430 trails         0         0         0         145         145         14	0
Ongoing registration of newly developed or upgraded trails and tracks 9 trails/year 0 0 0 9 9	9
Training of assessors         9 assessors         0         0         5         4         0           Ongoing training of assessors         1 assessor every 2 years         0         0         0         0         1	0
Ongoing training of assessors 1 assessor every 2 years 0 0 0 1	- 1
Driver and Rider Competency	
Accreditation/registration of a training service provider for 4x4 clubs 1 provider 0 1 0 0 0	0
Accreditation of 4x4 club trainers 50 olds trainers 0 25 25 0 0	0
Accreditation/registration of a training service provider for quad and motor-bike clubs 1 provider 0 1 0 0 0	0
Accreditation of quad bike and motor bike club trainers 20 club trainers 0 10 10 0	0
Off-Road Tourist Guides	
	0
	0
	10
Ongoing registration and training of trail guides 10 guides/year 0 0 0 10 10 10 Ongoing registration and training of overland guides 5 guides/year 0 0 0 5	5

Hold a sector workshop	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	<b>R'000</b> 0 0 0		R'000			,,,	Regulatory Function
Policy   P	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 0		R'000				
Develop a business case   50   10   10   10   10   10   10   10	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0	0					
Determine and set-up the interim body   10   0   0   0   0   0   0   0   0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0	0 0 0 0 0 0 0 0	0		0	0			
Recruit a director for five regulatory function of the representative body   20	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0	0 0 0 0 0 0 0 0	0						
Develop a business plan   Recruit staff for the regulatory function of the representative body   Sub Total   190   0   0   0   0   0   0   0   0   0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 R'000	0 0 0 0 0 0							
Regruit staff for the regulatory function of the representative body   Sub Total   Sub T	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 R'000	0 0							
2 Administrative Costs	0 0 0 R'000 5 5 2 168 5 0 32 8 40	0 R'000	0 0							
2   Administrative Costs   R1000   R	0 R'000   5 2 168   0 32 8 40	R'000		0	0	0	0	30		Recruit staff for the regulatory function of the representative body
Salaries   0   1717   1820   1929   2.00	5 2 168 0 32 8 40			0	0	0	0	190		SubTotal
Telephone	0 32 8 40	2 168	0 R'000	R'000	R'000	R'000	R'000	R'000		Administrative Costs
Accounting and auditing fees   0   32   34   36   18   18   18   18   18   18   18   1	8 40		5 2 168	2 045	1 929	1 820	1 717	0		Salaries
Insurance		32	0 32	30	29	27	25	0		Telephone
Stationery   0 19 20 21   19   19   19   19   19   19   19	0 32	40	38 40	38	36	34	32	0		Accounting and auditing fees
Rent and office costs   0 0 107 114 121 121 121 121 121 121 121 121 121		32	30 32	30	29	27	25	0		Insurance
Information technology         0         191         202         214         2           Travel         0         191         202         214         2           Entertainment         0         64         67         71           Payment of external board members         87000         R'000         R'000 <t< td=""><td>3 24</td><td>24</td><td>24</td><td>23</td><td>21</td><td>20</td><td>19</td><td>0</td><td></td><td>Stationery</td></t<>	3 24	24	24	23	21	20	19	0		Stationery
Information technology	8 136	136	48 136	128	121	114	107	0		
Travel	7 241	241	7 241	227	214	202	191	0		
Entertainment				227				0		
Payment of external board members   0 102 108 114 114   115				76						
Director				121						
Director	0 R'000	R'000	0 R'000	R'000	R'000	R'000	R'000	R'000		Staffing breakdown
Trail and track environmental officer   0 382 404 429 Process manager   0 382 404 429 42 Process manager   0 382 404 429 42 Process manager   0 382 404 429 42 Process manager   0 191 200 214 20 42 Process manager   0 127 135 143 114 20				606						
Process manager   0   382   404   429   425				454						
Information officer   0   191   202   214   22   214   22   22   22   22				454						
Secretarial function   0   127   135   143   15   143   15   143   15   143   15   143   15   143   15   143   15   15   143   15   15   15   15   15   15   15   1				227						
Legal (retainer)				151						
Total Salaries				151				-		
Environmental Norms and Standards   Cost (R'000)   R'000   R				2 045						
Environmental Norms and Standards   Cost (R'000)   R'000   R	6 3 123	3 123	6 3 123	2 946	2 779	2 622	2 473	0		Total Regulatory Function Administrative Costs
Environmental Compliance / Registration of Trails and Tracks   Cost (R'000)   R'000										
Environmental Compliance / Registration of Trails and Tracks   Cost (R'000)   R'000				R'000						
Registration subsidies for existing trails and tracks	<u> </u>		0 0	0	0	100	100	100	300 in total	Develop Norms and Standards
Ongoing registration subsidies for new and upgraded trails and tracks   25 per trail   0   0   0   268   22   24   25   25   25   25   25   25				R'000					, ,	
Training of assessors   5 per assessor   0   0   28   24     Ongoing training of assessors   5 per assessor   0   0   0   0     O   0   0   0     O   0   0   0     O   28   24     O   0   0   0     O   28   24     O   0   0   0     O   28   24     O   0   0     O   0   0     O   0				4 576					·	
Ongoing training of assessors         5 per assessor         0         0         0         0         0         0         0         0         0         4 609         4 809         4				284						
SubTotal         0         0         28         4 609         4 8           Driver & Rider Competency Accreditation/registration of a training service provider for 4x4 clubs Accreditation of 4x4 club trainers         Cost (R'000) 25         R'000 0         R'000 0         R'000 0         R'000 0         R'000 0         R'000 0				0					·	
Driver & Rider Competency   Cost (R'000)   R'000   R	0			6 4 867					5 per assessor	
Accreditation/registration of a training service provider for 4x4 clubs  25 0 27 0 0 Accreditation of 4x4 club trainers 5 per trainer 0 133 140 0	7 7 303	7 303	7 4 303	4 007	7 003	20				Oub i Olai
Accreditation of 4x4 club trainers 5 per trainer 0 133 140 0				R'000						
· · · · · · · · · · · · · · · · · · ·				0						
Accreditation/registration of a training service provider for quad and motor-bike clubs 25 0 27 0 0				0	0				5 per trainer	
	0 0	0	0 0	0	0	0	27	0	25	Accreditation/registration of a training service provider for quad and motor-bike clubs
Accreditation of quad bike and motor bike club trainers 5 per trainer 0 53 56 0	0 0	0	0 0	0	0	56			5 per trainer	Accreditation of quad bike and motor bike club trainers
SubTotal 0 239 197 0	0 0	0	0 0	0	0	197	239	0		SubTotal
Capex Costs R'000 R'00 R'000 R'00 R'000 R'00 R		R'000	00 R'000	R'000	R'000	R'000	R'000	R'000		Capex Costs
Start-up capex 0 314 0 0	0 R'000 I	0		0						
Ongoing 10% 0 0 33 35		40	37 40	37	35	33		0	10%	
Total 0 314 33 35	0 0	40		37			314			
Total Devictory Suprison	0 0 7 40			7.050	7 404	2.000	2 105	000		Total Description
Total Regulatory Function         290         3 125         2 980         7 424         7 8	0 0 7 40 <b>7 40</b>	0 4 47		7 850	7 424	2 980	3 125	290		rotal negulatory runction

NOW / Representative Function	y/e March	0 2008	1 2009	2 2010	3 2011	4 2012	5 2013	6 2014
7 Pre-Planning Activities		R'000	R'000	R'000	R'000	R'000	R'000	R'000
Part-time convener		50	0	0	0	0	0	0
Marketing		50	0	0	0	0	0	0
SubTotal		100	0	0	0	0	0	0
8 Administrative Costs         Full-time convener         480 per annum           Travel         3 per month           Entertainment         5 per month           Secretarial Services         3 per month           SubTotal		0 0 0 0	509 38 64 38 <b>649</b>	539 40 67 40 <b>688</b>	572 43 71 43 <b>729</b>	606 45 76 45 <b>773</b>	642 48 80 48 819	681 51 85 51 <b>868</b>
9 Marketing Initial marketing campaign Ongoing marketing SubTotal		0 0	25 100 <b>125</b>	0 106 <b>106</b>	30 112 <b>142</b>	0 119 <b>119</b>	0 126 <b>126</b>	0 134 <b>134</b>
Total NOW		100	774	794	871	892	945	1 002

Other Associations		y/e March	0 2008	1 2009	2 2010	3 2011	4 2012	5 2013	6 2014
10 SAROOF: Facilitating Trail Compliance Interaction with the Sensitive Areas Project team Input into determining sensitive areas access levels Input into the development of the trail registration framework Input into the development of Norms and Standards Develop a generic EMP Develop a generic EMP Develop guidelines on environmental compliance Provide support to trail owners on compliance Assist trails in submitting Section24(G) applications Assist in identifying and training assessors SubTotal		- -	R'000	R'000	R'000	R'000	R'000	R'000	R'000
11 4WDGA: Off-Road Tourist Guide Registration and Training Input into the development of unit standards Registration and training of trail guides Registration and training of overland guides Ongoing registration and training of trail guides Ongoing registration and training of verland guides SubTotal	(R'000) 60 3 per guide 4 per guide 3 per guide 4 per guide 4 per guide	-	R'000 20 0 0 0 0 20	R'000 20 0 0 0 0 20	R'000 20 843 449 0 0	R'000 0 893 476 0 0	R'000 0 0 0 38 25 63	R'000 0 0 0 40 27 67	R'000 0 0 0 43 28 71
12 AMID: Establishment of a National Quad and Motor Bike Association Workshop & Lobbying SubTotal		-	R'000 60 60	R'000 0 0	R'000 0 0	R'000 0 0	R'000 0 0	R'000 0 0	R'000 0
13 SANOTA: Assistance to Independent Training Providers Capacity building, development of materials etc. SubTotal		-	R'000	R'000 159 159	R'000 140 140	<b>R'000</b> 0 <b>0</b>	<b>R'000</b> 0 <b>0</b>	R'000 0	R'000 0
14 <u>Association Funding</u> Driving increased association membership Developing community upliftment strategies Tourism development BBBEE			R'000	R'000	R'000	R'000	R'000	R'000	R'000
SubTotal		-	0	100	106	112	119	126	0
Total Other Associations			80	379	1 665	1 594	301	319	71
TOTAL EXPENSES BEFORE CONTINGENCY		- =	470	4 278	5 438	9 889	9 043	9 412	4 751
Contingency for additional expenses		=	47	428	544	989	904	941	475
TOTAL EXPENSES			517	4 706	5 982	10 878	9 947	10 353	5 226

<u>Funding</u>	y/e March	0 2008	1 2009	2 2010	3 2011	4 2012	5 2013	6 2014
1 Funding from DEAT	_	R'000						
2 Quad Bike & Off-Road Bike Sales		500	1 500	2 500	2 000	1 000	0	0
Vehicles sold per annum 12 000 Cost per vehicle R 50	·-		636	674	715	757	803	851
Total		0	636	674	715	757	803	851
3 Additional Funding to be Sourced		17	2 570	2 808	8 164	8 190	9 550	4 375
TOTAL FUNDING		517	4 706	5 982	10 878	9 947	10 353	5 226
CUMULATIVE CASHFLOW		0	0	0	0	0	0	0

	R'000
Total Required Funding (2008 to 2013)	42 383
Total Funding Income (2008 to 2013)	42 383
DEAT	7 500
Quad Bike & Off-Road Bike Sales	3 585
Additional Funding to be Sourced	31 298
	R'000
Total Required Ongoing Funding	5 226
Total Ongoing Funding	5 226
Quad and motor bike sales	851
Additional Funding to be Sourced	4 375